

## QUARTERLY REVIEW

## Forward-Looking Statements

## Caution concerning forward-looking statements


 "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements

 correct or that the Company's business guidance, objectives, plans and strategic priorities will be achieved.

## Key assumptions


 increasing modestly, currencies remaining at near current levels and inflation in line with central bank expectations in countries where BRP is doing business.











 Company; however, these factors should be considered carefully.


 or otherwise, except as required by applicable securities regulations. The forward-looking statements contained in this presentation are expressly qualified by this cautionary statement.

## JOSÉ BOISJOLI

PRESIDENT AND CHIEF EXECUTIVE OFFICER

QUARTERLY REVIEW
SECOND QUARTER ENDED JULY 31, 2018

## FY19 Q2 Revenues, EPS and Normalized EPS



Highlights vs. Last Year

- Increase of $18 \%$ in revenues primarily driven by higher wholesale of Year-Round Products and Seasonal Products
- Gross profit margin increased 210 basis point to $23.2 \%$
- Normalized EBITDA ${ }^{[2]}$ grew $72 \%$ to $\$ 144.2 \mathrm{M}$ and normalized diluted earnings per share ${ }^{[2]}$ was up $230 \%$ to $\$ 0.66$
- Net income decreased $\$ 63.0 \mathrm{M}$ to $\$ 41.0 \mathrm{M}$ and diluted earnings per share declined $56 \%$ to $\$ 0.41$
- North American BRP retail sales for Seasonal Products and Year-Round Products increased 16\%

Increasing our Normalized EPS guidance to up 30\% to 35\% (increased from up 24\% to 30\%)

FY19 Q2: Continued Strong Retail Momentum in North America...

| North American Powersports Retail Growth by Product Line FY19 Q2 compared to FY18 Q2 | BRP | INDUSTRY | BRP VS. <br> INDUSTRY |
| :---: | :---: | :---: | :---: |
| - TORP TAL POWERSPORTS | -16\% | $\begin{aligned} & \text { HIGH-SINGLE } \\ & \text { DIGIT \% } \end{aligned}$ | $\cdots$ |
| SIDE-BY-SIDE VEHICLES | LOWTHIRTY \% | LOW- <br> TEEN \% |  |
| ALL-TERRAIN VEHICLES | MID-SINGLE DIGIT \% | LOW-SINGLE DIGIT \% |  |
| 3-WHEELED VEHICLES | LOW- <br> TEEN \% | LOW-SINGLE DIGIT \% |  |
| PERSONAL WATERCRAFT | $\begin{aligned} & \text { MID- } \\ & \text { TEEN \% } \end{aligned}$ | $\begin{aligned} & \text { ABOUT } \\ & 10 \% \end{aligned}$ |  |
| SNOWMOBILES |  | OFF-SEASON |  |

Outpacing all of our industries
... And Around the World


| LATIN AMERICA |  |
| :--- | :---: |
| BRP | a 13\% |
| Industry |  |
| Nal |  |
| Avaliable |  |


| EMEA |
| :--- |
| BRP $\triangle 11 \%$ |
| Industry $\quad$ © $\%$ |


| ASIA-PACIFIC |  |
| :--- | :--- |
| BRP $\quad \Delta 21 \%$ |  |
| Industry | $\nabla 4 \%$ |

Our product line-up is performing well in all regions of the world

## Marine Group: Our Strategy



Setting strong foundations to be successful in the marine industry

## Acquisition of Alumacraft Boat and Manitou Boat: The Rationale

## SOLID INDUSTRY FUNDAMENTALS

U.S. Powerboat Market Units, 2017


## HIGH-QUALITY COMPANIES

## ALIMMEratt

- Premier manufacturer of aluminum fishing boats
- Strong brand with 70+ years history
- Over 275 dealers in North America
- Generated ~CA\$120M in revenues in 2017
mansou
- Leading manufacturer of pontoon
- Industry-leader in innovation
- Over 150 dealers in North America
- Generated ~CA\$80M in revenues in 2017

ATTRACTIVE STRATEGIC OPPORTUNITIES
> Dealer network optimization

- Only 14 dealers sell both Alumacraft and Manitou
> Conversion of engines to Evinrude
> Strong product portfolio that can benefit from BRP's core competencies
- Design and innovation capabilities
- Aluminum manufacturing expertise

Strengthening our marine portfolio by entering the two largest and fastest growing segments in the boat industry with the acquisition of two high-quality companies

## Marine Group Creation Leading to New Segment Reporting



Marine Group

New Category
Marine Engines, Boats and PAC

- Outboard Engines and Jet Propulsion Systems
- Boats

Marine Parts, Accessories and Clothing

Will report and provide guidance under these new categories of revenues going forward

## Year-Round Products

## Highlights

## Year-Round Products revenues up 26\%

- Mainly driven by a higher volume and favourable product mix of SSV sold, partially offset by an unfavourable foreign exchange rate variation


## Side-by-Side Vehicles (SSV)

- The North American SSV industry ended its 2018 season with retail up high-single digit \%
- Can-Am SSV retail was up mid-thirty \% over the same period driven by market share gains in the Sport and Utility segments
- Can-Am SSV also growing rapidly in international markets with double-digit \% growth in the quarter in EMEA, Latin America and Asia-Pacific regions


## All-Terrain Vehicles (ATV)

- The North American ATV industry ended its 2018 season with retail down low-single digit \%

Can-Am ATV retail was up mid-single digit \% over the same period and ended the season with the \#3 market share position in the industry

## Three-Wheeled Vehicles (3WV)

- Nine months into the 2018 season, the North American Three-Wheeled motorcycles industry is down high-single digit \%


## Revenues

CA\$ millions

$$
+26 \%
$$



FY18 Q2 ${ }^{[1]}$
FY19 Q2

## Strong Can-Am SSV Market Share Gains

Can-Am SSV line-up gained over 2.5\% of market share in North America in Season 2018


- Can-Am 3WV retail is also down high-single digit \% over the same period


## Seasonal Products

## Highlights

## Seasonal Products revenues up 21\%

- Mainly driven by a higher volume and favourable product mix of PWC sold and from a favourable product mix of snowmobile sold


## Personal Watercraft (PWC)

- Ten months into the 2018 season, the North American PWC industry is up highsingle digit \%
- Sea-Doo PWC retail is up low-teen \% over the same period
- Sea-Doo PWC gaining market shares in the higher-end segments driven by the popularity of the new platform
- Sea-Doo PWC also off to a good start of the season 2019 in counter-season markets with strong growth in Australia and Brazil


## Snowmobile

- Very early in the season, Ski-Doo snowmobile retail is up high-teen \%


## Revenues

CA\$ millions

$$
+21 \%
$$



FY18 Q2 ${ }^{[1]}$
FY19 Q2
High Consumer Demand for the New Sea-Doo Platform
~10\%

SEA-DOO MARKET SHARE GAINS IN THE HIGHER-END SEGMENTS OF THE U.S. PWC INDUSTRY


## Powersports PAC and OEM Engines / Marine Engines, Boats and PAC

## Powersports PAC and OEM Engines

## Highlights

Powersports PAC and OEM Engines revenues up 3\%

- Mainly driven by a higher volume of SSV and PWC accessories sold, partially offset by lower volume of motorcycle engines sold due to the phase out of the supply agreement with BMW


Marine Engines, Boats and PAC revenues remained stable
CA\$ millions

- Lower volume of outboard engines sold offset by the addition of Alumacraft revenues following its acquisition
- Manitou Boat acquisition completed on August 28 and revenues to be included starting FY19 Q3

Outboard Engines

- The North American outboard engines industry ended its 2018 season with retail up mid-single digit \%


Evinrude outboard engines retail was down low-single digit \% over the same period

## SÉBASTIEN MARTEL

CHIEF FINANCIAL OFFICER

QUARTERLY REVIEW
SECOND QUARTER ENDED JULY 31, 2018

## FY19 Q2 - Financial Highlights

| CA\$ millions | Q2 Comparison |  |  | 6-month Comparison |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY19 | FY18 ${ }^{[1]}$ | Change | FY19 | FY18 ${ }^{[1]}$ | Change |
| Total Revenues Growth | \$1,207.0 | \$1,023.1 | $\begin{array}{r} \$ 183.9 \\ +18.0 \% \end{array}$ | \$2,343.7 | \$2,000.0 | $\begin{array}{r} \$ 343.7 \\ +17.2 \% \end{array}$ |
| Gross Profit <br> As a \% of revenues | $\begin{array}{r} \$ 280.1 \\ 23.2 \% \end{array}$ | $\begin{array}{r} \$ 216.0 \\ 21.1 \% \end{array}$ | \$64.1 | $\$ 561.7$ <br> 24.0\% | $\begin{array}{r} \$ 443.1 \\ 22.2 \% \end{array}$ | \$118.6 |
| Operating Income | \$102.8 | \$47.1 | \$55.7 | \$189.0 | \$107.5 | \$81.5 |
| Normalized EBITDA ${ }^{[2]}$ Growth | \$144.2 | \$83.7 | $\begin{array}{r} \$ 60.5 \\ +72.3 \% \end{array}$ | \$270.8 | \$184.3 | $\begin{array}{r} \$ 86.5 \\ +46.9 \% \end{array}$ |
| Net Income (Loss) | \$41.0 | \$104.0 | (\$63.0) | \$54.4 | \$99.1 | (\$44.7) |
| EPS - Diluted Growth | \$0.41 | \$0.93 | $\begin{gathered} (\$ 0.52) \\ -55.9 \% \end{gathered}$ | \$0.54 | \$0.88 | $\begin{gathered} (\$ 0.34) \\ -38.6 \% \end{gathered}$ |
| Normalized Net Income ${ }^{[2]}$ | \$66.4 | \$22.9 | \$43.5 | \$119.9 | \$65.7 | \$54.2 |
| Normalized EPS - Diluted ${ }^{[2]}$ Growth | \$0.66 | \$0.20 | $\begin{array}{r} \$ 0.46 \\ +230.0 \% \end{array}$ | \$1.18 | \$0.58 | $\begin{array}{r} \$ 0.60 \\ +103.4 \% \end{array}$ |
| Free Cash Flow ${ }^{[3]}$ CAPEX | $\begin{gathered} \$ 63.8 \\ (\$ 52.9) \end{gathered}$ | $\begin{gathered} \$ 41.9 \\ (\$ 46.9) \end{gathered}$ | $\begin{aligned} & \$ 21.9 \\ & (\$ 6.0) \end{aligned}$ | $\begin{gathered} \$ 99.8 \\ (\$ 102.2) \end{gathered}$ | $\begin{gathered} \$ 7.0 \\ (\$ 82.0) \end{gathered}$ | $\begin{gathered} \$ 92.8 \\ (\$ 20.2) \end{gathered}$ |

## FY19 Q2 - Net Income and Normalized Net Income ${ }^{[1]}$ Bridge



## BRP North American Powersports Dealer Inventory



Dealer Inventory Level
Units, Excluding Outboard Engines and Boats

Dealer Inventory Bridge
Units, Excluding Outboard Engines and Boats


## Highlights

Dealer inventory ${ }^{[1]}$ ended FY19 Q2 up 7\% from FY18 Q2 level

- Increase primarily driven by:
- Continued strong demand for the Can-Am SSV line-up
- Higher level of PWC inventory to support strong retail growth
- Partially offset by a reduction in network inventory for snowmobile resulting from the good 2018 season retail sales


## FY19 Full-Year Guidance - as at August 30, 2018

The table below sets forth BRP's financial guidance for Fiscal Year 2019 when compared to actual results for Fiscal Year 2018, as revised to reflect the adoption of new IFRS 9 Financial instruments and IFRS 15 Revenue from contracts with customers standards effective as of February 1, 2018

| Financial Metric | FY18 Restated ${ }^{[1]}$ | FY19 Guidance ${ }^{[4]}$ vs FY18 Restated ${ }^{[1]}$ |
| :---: | :---: | :---: |
| Revenues |  | vs. Previous |
| Year-Round Products | \$1,810.0 | - Up $18 \%$ to $21 \%$ (previously up $12 \%$ to $15 \%$ ) |
| Seasonal Products | 1,553.9 | - Up $9 \%$ to $12 \%$ (previously up $5 \%$ to 10\%) |
| Powersports PAC and OEM Engines | 659.7 | Up 3\% to 7\% (new product category) |
| Marine Engines, Boats and PAC | 428.9 | Up 15\% to 20\% (new product category) |
| Total Company Revenues | 4,452.5 | - Up $12 \%$ to $16 \%$ (previously up 6\% to 10\%) |
| Normalized EBITDA ${ }^{[2]}$ | 536.2 | - Up 20\% to 22\% (previously up $17 \%$ to $19 \%$ ) |
| Effective Tax Rate ${ }^{[2][3]}$ | 26.9\% | 26.5\% to 27.5\% |
| Normalized Earnings per Share - Diluted ${ }^{[2]}$ | \$2.27 | - Up 30\% to $35 \%$ (\$2.94 to \$3.06) (previously up $24 \%$ to $30 \%$ ) |
| Net Income | 239.1 | \$230M to \$240M (assuming an Fx loss on long-term debtot f 558.8 mm |

## Other guidance:

- Expecting $\sim \$ 175 \mathrm{M}$ of Depreciation Expense compared to $\$ 149 \mathrm{M}$ in FY18, $\sim \$ 63 \mathrm{M}$ of Adjusted Net Financing Costs (increased
from $\sim \$ 62 \mathrm{M}$ ) and $\sim 100.0 \mathrm{M}$ shares (decreased from $\sim 100.5 \mathrm{M}$ )
- Expecting Capital Expenditures of $\sim \$ 315 \mathrm{M}$ to $\$ 330 \mathrm{M}$ in FY 19 compared to $\$ 230 \mathrm{M}$ in FY 18


## CLOSING REMARKS

QUARTERLY REVIEW
SECOND QUARTER ENDED JULY 31, 2018
adventure by design

## 2020 Objective Update

Strategic Priorities and FY21 Financial Objectives launched in April 2015

## GROWTH

Accelerate growth
Create a strong pipeline of new growth opportunities

## AGILITY

Implement a more flexible supply chain to improve consumer experience and reduce working capital

## LEAN ENTERPRISE

Relentless pursuit of EPS improvement through organizational excellence and a lean mindset across BRP

## KEY ACHIEVEMENTS SINCE THE LAUNCH OF THE 2020 OBJECTIVE

- More than doubled our SSV retail volume over the last 3 years driven by the introduction of 6 new SSV platforms
- Reached the \#3 ATV market share position in North America
- Achieved record market share in both PWC and snowmobile
- Completed our objective to add 200 to 300 new dealers and implemented the best Dealer Value Proposition in the industry to win the dealership
- Returned over $\$ 900 \mathrm{M}$ of capital to our shareholders through share repurchases and dividends
- Launched our marine strategy with the completion of the acquisition of two boat companies and the creation of a new Marine Group

Given our strong momentum, our objective is to deliver at least \$3.50 of Normalized EPS in FY20, one year earlier than initially planned

## Q\&A PERIOD

QUARTERLY REVIEW
SECOND QUARTER ENDED JULY 31, 2018
adenture by design


## APPENDIX

QUARTERLY REVIEW
SECOND QUARTER ENDED JULY 31, 2018

## Reconciliation Tables

| CA\$ millions | Three-month periods ended |  | Six-month periods ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Jul. 31, 2018 | Jul. 31, 2017 | Jul. 31, 2018 | Jul. 31, 2017 |
|  |  | Restated |  | Restated |
| Net Income | \$41.0 | \$104.0 | \$54.4 | \$99.1 |
| Normalized Elements: |  |  |  |  |
| Foreign Exchange (Gain)/Loss on Long-term Debt | 17.3 | (81.8) | 58.8 | (37.6) |
| Transaction Costs and Other Related Expenses | 1.2 | - | 1.2 | - |
| Restructuring and Related Costs ${ }^{[1]}$ | 0.6 | - | 0.8 | - |
| Loss on Litigation ${ }^{[2]}$ | 0.2 | 0.9 | 0.8 | 5.7 |
| Transaction Costs on Long-term Debt | 8.9 | - | 8.9 | - |
| Pension Plan Past Service Gains | (1.4) | - | (1.4) | - |
| Other Elements | 1.2 | - | (0.8) | - |
| Income Tax Adjustment | (2.6) | (0.2) | (2.8) | (1.5) |
| Normalized Net Income | 66.4 | 22.9 | 119.9 | 65.7 |
| Normalized Income Tax Expense | 20.8 | 12.4 | 40.8 | 23.0 |
| Financing Costs Adjusted | 16.7 | 13.4 | 30.8 | 25.9 |
| Financing Income Adjusted | (0.5) | (0.7) | (1.1) | (1.4) |
| Depreciation Expense | 40.8 | 35.7 | 80.4 | 71.1 |
| Normalized EBITDA | \$144.2 | \$83.7 | \$270.8 | \$184.3 |

[1]The Company is involved, from time to time, in restructuring and reorganization activities in order to gain flexibility and improve efficiency. The costs related to these activities are mainly composed of severance costs and retention salaries ${ }^{[2]}$ The Company is involved in patent infringement litigation cases with one of its competitors.






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